

The Black Country and West Birmingham

**Sustainability & Transformation
Partnership**



Our vision



Working together to improve the health,
wellbeing and prosperity of our local population

Leadership and governance

Over the last two years, the STP has provided us with a framework to transform our local health and care system in the Black Country and West Birmingham. It has enabled us to act systematically and together - to agree and address common challenges in a way that we could not as individual organisations.

- **Senior Responsible Officer, Dr Helen Hibbs**
(April 2018)
- **Independent Chair, Jonathan Fellows**
(July 2018)
- **Portfolio Director, Alastair McIntyre**
(in post from December 2018)
- **Recruiting x3 STP Programme Management Office (PMO) roles** (September 2018)

STP Clinical Leadership Group – monthly

- Establishing clear, robust and manageable processes to provide clinical leadership and assurance across work programmes

STP Partnership Board - quarterly

- Sets the vision, strategy and pace of STP development
- Oversees the delivery of the Partnership
- Ensures effective collaborative working

STP Health Partnership Board - monthly

- Identifies and advances collaborative priorities across the health system
- Oversees delivery of national NHS targets
- Aligns integrated, place-based delivery in each locality

Our progress to date



Individual Placement Support (IPS) service in all localities



Meeting targets for extended **GP access**



Black Country and West Birmingham named **GP retention intensive** support site



Black Country and West Birmingham pilot site for **personalised care**



New Black Country Pathology Service due Autumn 2018



Action plan to **transform maternity** services in place



New Perinatal Mental Health Community Service launching Autumn 2018



Providers working in collaboration

Delivery and commissioning of some mental health services **'as one'** by April 2019



Maternity Voice Partnerships in each locality



Walsall and Wolverhampton **Stroke Service Reconfiguration**

STP Independent Chair and Portfolio Director **appointed**



Clinical Strategy

Building on our strong place-based integration and financial performance, we are developing an STP clinical strategy which is clinically led. This strategy will inform service delivery across the Black Country and West Birmingham

It will make a difference to local patients by:

- Reducing unwarranted variation and duplication across health and care services
- Helping to address the triple aim: improve people's health, improve the quality of services and deliver financial stability.

The strategy has 12 priority areas: Cancer; Mental Health; Learning Disability Services; Maternity and Neonates; Children and Young People; Urgent and Emergency Care, Cardiovascular Disease, Clinical Support Services, Pathology, Musculoskeletal conditions; Respiratory Disorders and Frailty.



Clinical Strategy

Our current areas of focus are:

- **Cancer** – developing joint commissioning intensions across the Black Country and West Birmingham
- **Mental Health** – some services delivered and commissioned as one by April 2019
- **Learning Disability services** – new models of care implemented from September 2018
- **Maternity and neonates** – Action plan to develop maternity services by September 2018
- **Primary Care** – local place-based plans in development

We recognise that effective clinical engagement is fundamental to the delivery of our clinical strategy. Over the next few months we will be engaging with local clinicians and communicating with patients and the public, before launching the strategy in November 2018.

As part of this work, no current decisions have been made about redesigning local health and care services.



Interface with Adult Social Care

Adult Social Care is a component of the STP plan- the key points of integrated work are:

- Working alongside the Better Care Fund and Wolverhampton Integrated Care Alliance.
- Links to the Thrive initiative and Combined Authority plan for better mental health.
- An increased focus on the link between better physical health and mental health.
- The Transforming Care agenda and need to ensure people with disabilities are given every chance to live in the community and minimise the need for time in hospital.
- Commissioning for quality in care homes; to reduce unnecessary admissions to hospital and ensure good quality care.
- The need to ensure long term financial sustainability of health and social care (£512m financial gap for the NHS in the Black Country by 2020/21 and £188m gap for social care in the Black Country by 2020/21).
- Workforce planning- to ensure a workforce fit to meet the needs of an ageing and growing population.

Primary Care

Primary care is at the heart of our place-based plans and is integral to delivering improved health and wellbeing.

- Clinical champions in our four place-based areas
- GPs shaping and forming primary care networks
- GPs working together with secondary care to improve clinical pathways
- Local Medical Committee (LMC) engagement taking place in each area and at STP level
- Primary care involved and helping to shape workforce development
- The STP has received placements for up to 10 GP clinical fellowships
- New fund to aid GP retention - up to £400,000 will be made available to the STP to promote new ways of working and offer additional support to local GPs
- STP Primary Care Strategy launched - sets out how primary care services will be delivered across multidisciplinary integrated teams, seven days per week
- Meeting targets for extended GP access across the STP

Challenges/risks

- Collaboration across our 18 partner organisations
- Unwarranted clinical variation
- Recruitment and retention of clinical workforce
- Financial sustainability
- Development of population health management
- Digital innovation
- Primary and community care estates
- Wider determinants of health

Drivers for integrated care



Delivering integrated care by 2020

Building on our strong track record of delivery and innovation in the Black Country and West Birmingham, the STP will work collaboratively with its health and care partners to move towards an Integrated Care System (ICS).

We believe by bringing health, social care and voluntary sector organisations together, we can achieve improved health, wellbeing and prosperity for our local population.



The local picture

Integrated Care Alliance

- Bringing together health and social care partners (City of Wolverhampton Council, Black Country Partnership Foundation Trust, Royal Wolverhampton NHS Trust, Local GP Practice Groups, Healthwatch, Local Medical Committee and Wolverhampton Clinical Commissioning Group).
- Clinically led.
- Initial pathways – end of life, frailty, mental health, paediatrics and urgent and emergency care.
- Focusing on shifting resources out of hospital to support more patients in their homes and in their community.
- Health promotion and disease prevention.
- Appropriate financial incentives.

Thank you.

